

# Public Document Pack



## **BROMSGROVE DISTRICT COUNCIL**

### **MEETING OF THE OVERVIEW AND SCRUTINY BOARD**

**TUESDAY 23RD JULY 2024, AT 6.00 P.M.**

**PARKSIDE SUITE - PARKSIDE**

### **SUPPLEMENTARY PAPERS 2**

The attached papers were specified as "to follow" on the Agenda previously distributed relating to the above mentioned meeting.

6. **Topic Proposal for Task Group - Housing (Report to Follow)** (Pages 3 - 6)
9. **Worcestershire Health Overview and Scrutiny Committee - Update**  
(Pages 7 - 8)

S. Hanley  
Chief Executive

Parkside  
Market Street  
BROMSGROVE  
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22nd July 2024

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## OVERVIEW & SCRUTINY TOPIC PROPOSAL

This form can be used for either a Task Group or a Short Sharp Review topic proposal.

Completed forms should be returned to [scrutiny@bromsgrove.gov.uk](mailto:scrutiny@bromsgrove.gov.uk) – Democratic Services, Bromsgrove District Council.

|  |  |
|--|--|
| <b>Name of Proposer:</b> Councillor H. Rone-Clarke |  |
| Tel No:  | Email: h.rone-clarke@bromsgrove.gov.uk |
| Date:<br>11.07.24                                  |  |

|  |   |
|--|---|
| <b>Title of Proposed Topic</b><br><br>(including specific subject areas to be investigate)   | Housing Task Group  |
| <b>Background to the Proposal</b><br><br>(Including reasons why this topic should be investigated and evidence to support the need for the investigation.) | <p>The potential to review housing was discussed by Members at a meeting of the Overview and Scrutiny Board held on 11<sup>th</sup> July 2024. This subject was suggested as a topic that was possibly suitable for further investigation when Members discussed key lines of enquiry for a scheduled review of a affordable housing, due to be considered at the meeting of the Board scheduled to take place on 23<sup>rd</sup> July 2024.</p> <p>There are particular areas relating to housing that would be of interest to Members. Some of these subjects may just involve sharing information whilst other aspects may benefit from a more detailed review.</p> <p>For this review, it is suggested that the following should be noted:</p> <ul style="list-style-type: none"> <li>• 'Fleeceholding' – in terms of the definitions of fleeceholding and the local context in respect of this national matter.</li> </ul> |

# Agenda Item 6

|  |   |
|--|---|
|  | <ul style="list-style-type: none"> <li>• The report in respect of affordable housing due to be considered at the Overview and Scrutiny Board meeting on 23<sup>rd</sup> July 2024 will provide useful background information for Members of a Task Group.</li> <li>• Revisiting the findings of the Fuel Poverty Task Group, for information, to avoid duplicating the work of that earlier investigation.</li> <li>• Infrastructure considerations, in respect of Section 106 agreements. This should not duplicate the work of the Strategic Planning Steering Group and it is noted that Members cannot scrutinise specific planning applications.</li> <li>• The difficulties experienced by residents who are asset rich, , but are struggling financially and the extent to which this is a particular issue in Bromsgrove District.</li> </ul> |
| <p><b>Links to national, regional and local priorities</b></p> <p>(including the Council's strategic purposes)</p>           | <p>Housing has been agreed as a Council priority in the Council Plan 2024 – 2027.</p>   |
| <p><b>Possible Key Objectives</b></p> <p>(these should be SMART – specific, measurable, achievable, relevant and timely)</p> | <ol style="list-style-type: none"> <li>1. Based on background information provided to the group, to identify the extent to which “fleeceholding” is a challenge in Bromsgrove District and whether there are any actions to address or influence this locally.</li> <li>2. To scrutinise information about the rules with respect to providing Section 106 monies to support infrastructure for housing and communities in the District.</li> <li>3. To investigate the extent to which there is an issue locally for residents who are considered to be “asset rich” but potentially “revenue poor” and the support available locally to residents in this position. This should involve the group exploring whether there are any gaps in provision that could be addressed by the Council or partner organisations.</li> </ol>                     |
| <p>Anticipated Timescale for completion of the work.</p>   |   |

# Agenda Item 6

|   |            |   |                     |  |
|---|------------|---|---------------------|--|
|   |            |   |                     |  |
| Would it be appropriate to hold a Short Sharp Inquiry or a Task Group? (please tick relevant box) | Task Group | X | Short Sharp Inquiry |  |

**OFFICE USE ONLY - TO BE COMPLETED WHEN THE TOPIC PROPOSAL IS ACCEPTED**

|  |  |
|--|--|
| <b>Evidence</b>  |  |
| Key documents, data, reports   |  |
| Possible Site Visits   |  |
| Is a general press release required asking for general comments/suggestions from the public? |  |
| Is a period of public consultation required?   |  |
| <b>Witnesses</b>   |  |
| Officers   |  |
| Councillors (including Portfolio Holder)   |  |
| Any External Witnesses   |  |

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Two items on the agenda.

1. Adult Mental Health Acute Inpatient and Rehabilitation redesign
2. Strengthening the patient and carer voice across Herefordshire and Worcestershire Health and Care NHS Trust Service Delivery and in decision making.

## **Adult Mental Health Acute Inpatient and Rehabilitation redesign**

- The Community Mental Health Transformation programme has developed new ways of working for adults with acute mental health needs, in partnership across several providers including the Voluntary, Community and Social Enterprise (VCSE) sector and Social Care.
- The new national guidance states that two levels of Mental Health Rehabilitation should be available:
  - Level 1 – Community Rehabilitation Units
  - Level 2 – Intensive Rehabilitation Support
- The aim of the programme is to design a solution that can meet Level 1 and Level 2 mental health rehabilitation needs for local service users, within the existing resource envelope.
- The overall objectives for the programme are:
  - Reduce unwarranted variation identified within inpatient and rehabilitation services.
  - Reduce patients being placed out of area, inappropriately, to 0%.
  - Achieve and maintain an average length of stay of below 35 days, excluding patients in Psychiatric Intensive Care Unit (PICU) with no patients staying longer than 60 days in an inpatient setting.
  - Ensure the Trust no longer use any high-cost agency staff on adult and rehabilitation services.
  - Reduce rolling 12-month staff turnover to below 12%.
  - Ensure person-centred care and co-production of care plans is standard practice.
  - Capture and analyse the impact of interventions to assess risks and benefits as part of evidence-based practice.
  - Develop and report robust ways for capturing interventions and outcomes for services that are heavily linked into partnership working.
  - Develop an induction and training package that enables and maintains a skilled and sustainable workforce with staff experience being measured through an improvement identified in the staff survey.
  - Review existing mental health estate to ensure it fits with the new clinical services model and can provide environments that will support improvement in health outcomes and afford protection against discrimination, reducing inequality of access, experience, and outcome.
  - Implementing a “Best Use of Resources” philosophy, to deliver a sustainable and affordable service by management of current resource, ensuring efficiency and reducing unwarranted variation.

## **Quality Improvement**

To support the patient flow, reduce bed days and out of areas placements the following initiatives have been made available:

- Multi-agency discharge events
- Meaningful care matters (Experience of patient and staff)
- Escalation process for patient flow
- Complex emotional needs

## **Strengthening the patient and carer voice across Herefordshire and Worcestershire Health and Care NHS Trust Service Delivery and in decision making.**

The Trust has undertaken work to consider how best to improve the levels of feedback across all services and has started to roll out a new Patient and Carer Experience Platform – Care Opinion. Roll out commenced in the Autumn of 2023 and full implementation is scheduled for early 2025. The platform ensures that patients and carers can give views about care received anonymously and that services receive it almost instantly.